



**中聚投資**  
ZHONGJU INVESTMENT

**ZHONG JU INVESTMENT GROUP LIMITED**

**中聚投資集團有限公司**

*(Formerly known as Centenary United Holdings Limited 世紀聯合控股有限公司)*

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock Code: 1959)**

**ENVIRONMENTAL, SOCIAL AND  
GOVERNANCE REPORT**

**2025**





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## ABOUT ZHONG JU INVESTMENT

Zhong Ju Investment Group Limited (hereinafter referred to as “Zhong Ju Investment” or the “Company”) was established in 1999 and has become a prominent provider of integrated automotive services in the Greater Bay Area (“GBA”) of Guangdong Province, China. The Group aims to be a comprehensive provider of auto services, focusing on mid-to-high-end sino-foreign and international brands, and to offer an exceptional experience to our customers. The Group aspires to be a reliable car steward, creating added value for our customers.

The Group offers a comprehensive range of motor vehicle services. Beyond new vehicle sales, the Group is dedicated to developing a comprehensive automotive ecosystem by strategically investing in the industry value chain. This includes providing aftersales maintenance and repairs, automotive insurance agency services, as well as other services (including vehicle registration and registration of title transfer for used vehicles), in addition to venturing into electric ride-hailing services and establishing a new energy charging network.

The Group has built a strong presence through a network of sales and service centres across Zhongshan, Foshan, and other cities in the GBA. The Group handles sino-joint ventures brands, well-known new energy brands, and premium independent brands. Broad brand portfolio and extensive regional coverage have positioned Zhong Ju Investment as a leading automotive dealer in the region.

Looking ahead, Zhong Ju Investment remains committed to enhancing the customer experience throughout the entire automobile lifecycle. By leveraging our integrated service capabilities and deepening our presence within the Greater Bay Area, we intend to further strengthen our leadership position. We continue to evaluate new investment and development opportunities aimed at generating long-term value for our shareholders and stakeholders.



# ABOUT THIS REPORT

## INTRODUCTION

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In accordance with Appendix C2- Environmental, Social and Governance Reporting Code (the "ESG Reporting Code") of the Rules Governing the Listing of Securities (the "Listing Rules") on the Stock Exchange of Hong Kong Limited (the "Stock Exchange"), Zhong Ju Investment Group Limited and its subsidiaries (collectively known as the "Group" or "we") are pleased to present our Environmental, Social and Governance Report (the "ESG Report"). The ESG Report aims to provide our stakeholders with a comprehensive understanding of our environmental, social and governance ("ESG") performance, initiatives and achievements, and to illustrate our long-term commitment to fulfilling our corporate social responsibility. Moreover, the report aligns with the United Nations Sustainable Development Goals (SDGs) in response to the global call for action.

## REPORTING PRINCIPLES

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The ESG Report is prepared according to the "Comply or Explain" provisions and the four Reporting Principles as required by the HKEX's ESG Reporting Code:

1. **Materiality:** ESG topics that may influence the perspectives of the stakeholders are disclosed. For a detailed process to identify the criteria for the selection of material ESG factors, please refer to the section headed "Materiality Assessment";
2. **Quantitative:** ESG key performance indicators ("KPI") are presented numerically, so our ESG performance can be compared against our peers, industry standards and our previous year's performance. For the standards, methodologies, assumptions and/or calculation tools used, and source of conversion factors used, for the reporting of emissions/energy consumption, please refer to the section headed "Environment";
3. **Balance:** All information disclosed in the Report shall be unbiased. There will not be any misleading presentation format, selections and omission that may inappropriately influence the decision of a stakeholder; and
4. **Consistency:** In order to ensure comparability, all ESG KPIs calculations and assumptions are consistent with the previous year. Any changes in our methodologies are disclosed clearly to inform the stakeholders.



## REPORTING BOUNDARY

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The Board of Directors reviews financial materiality and discusses physical entities or business operations annually to determine the scope of the ESG report. The scope of this ESG report encompasses all major business operations of the Group from January 1, 2025, to December 31, 2025 (the "Reporting Period" or "2025"), specifically the sale of motor vehicles and the provision of other comprehensive automotive services in the People's Republic of China ("China"). These services include, but are not limited to, maintenance services, used car services, spare parts sales, insurance agency services, charging services, ride-hailing services, and other value-added services. The Group has disclosed environment, social, and governance-related information in accordance with the requirements of Appendix C2 and has compiled Key Performance Indicators (KPIs) supplemented with notes in this report to serve as a benchmark.

To ensure consistency in data collection, the electricity consumption data disclosed in this report currently primarily covers the operating spaces within the Group's 4S dealership clusters. Regarding electricity sold to customers, the current statistical scope is temporarily limited to relevant consumption within these cluster areas. As the Group's data collection mechanisms further mature, we plan to gradually expand the disclosure scope to other business locations within the Greater Bay Area, provided it is feasible, to achieve more comprehensive and transparent environmental performance disclosure.

For information regarding the Group's corporate governance practices, please refer to the section headed "Corporate Governance Report" in the latest annual report.

## INFORMATION AND FEEDBACK

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The latest information on our financial performance and corporate governance of the Group during the Reporting Period is available on our official website ([www.car2000.com.cn](http://www.car2000.com.cn)) and our annual report. The Group welcomes all feedback from investors and stakeholders particularly the important areas identified in the materiality assessment. Your opinion is highly valued, should you have any suggestions or comments, please contact us through the channels below:

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## MESSAGE FROM THE BOARD

Against a backdrop of evolving regulatory environments and concurrent operational challenges, Zhong Ju Investment remains steadfast in its corporate mission of providing "Innovative Green Solutions for the 21st Century," unwaveringly driving our sustainable development strategy forward. The Board is pleased to present the Group's annual Environment, Social, and Governance (ESG) Report, reviewing our achievements in responsible operations and social responsibility.

### **Market Insight and Strategic Resilience**

In recent years, influenced by the macroeconomic environment, fluctuations in domestic demand, and shifting consumption patterns, competition within the automotive industry has intensified. Dealers generally face multiple challenges, including inventory pressure, adjustments to subsidy policies, and squeezed profit margins. Although the market recovery process is being tested, we remain firm in our belief in the long-term resilience and potential of China's automotive market. As a seasoned automotive dealership group with a deep-rooted presence in the Greater Bay Area and a high sense of responsibility, we are actively seizing opportunities arising from the industry's "New Four Modernizations" (Electrification, Intelligence, Connectivity, and Sharing). We continue to deepen our integrated after-sales services while steadily expanding our used car and New Energy Vehicle (NEV) business segments.

### **Green Layout and Innovation-Driven Growth**

The Group is committed to making mobility, innovation, and the transition to a green economy our core development drivers. We continue to optimize our brand authorization portfolio, focusing on the mid-to-high-end joint venture brand market. Furthermore, we are continuously strengthening strategic cooperation with state-owned and central enterprises in the field of charging infrastructure, building a more comprehensive proprietary and collaborative charging network to support the nation's low-carbon transition goals.



### **Deepening Governance and Risk Management**

Sustainable development has been deeply integrated into the Group's business decisions. Led by the Board, we have implemented an industry-leading ESG risk management system, viewing environmental protection, diversity, and inclusion as the cornerstones of long-term corporate success. By incorporating ESG indicators into our internal control and risk assessment systems, we continue to strengthen our ability to address urgent issues such as climate change, ensuring stable operations in an ever-changing market.

### **Future Outlook: Transparency, Digitalization, and Diversity**

Sustainability is not only our core value but also the operational principle guiding our business blueprint for the Greater Bay Area. Looking ahead, Zhong Ju Investment will continue to position itself as a "transparent, digital, innovative, and open" enterprise, dedicated to creating a healthy and green travel experience for our customers. We will maintain the momentum of our ESG initiatives to create a more resilient and sustainable future for our shareholders and all stakeholders.



## OUR JOURNEY IN SUSTAINABILITY

In 2020, China committed to achieving peak carbon dioxide emissions by 2030 and carbon neutrality by 2060. In November 2024, the 29th United Nations Climate Change Conference of the Parties (COP 29) took place in Baku, Azerbaijan. COP 29 delivered significant progress on the implementation of Article 6 of the Paris Agreement. This article, a cornerstone of international climate cooperation, establishes frameworks for voluntary collaboration among nations to achieve their Nationally Determined Contributions (NDCs) through market-based and non-market approaches. This stands as a testament to the potential of international cooperation in addressing the climate crisis.

Recognizing the global nature of climate-related issues, our Group acknowledges its role as a member of the global community and is committed to making significant efforts towards reducing emissions. We take pride in actively contributing to our nation's emission reduction targets and offering products and services that align with the broader global solution.



## ZHONG JU INVESTMENT AT A GLANCE

Through collaboration with relevant stakeholders, we continue to move towards our goal of providing alternative clean transport options. The Group's key achievements in the three key areas of environment, society and governance during the Reporting Period are outlined below:

Environmental	<ul style="list-style-type: none"><li>• During the Reporting Period, our products of new energy vehicle helped our clients to avoid emitting 7,012.54 tonnes of CO<sub>2</sub>e;</li><li>• Reduced the total greenhouse gas emissions by 10.03%;</li><li>• Reduced the total hazardous waste by 22.05%;</li><li>• Reduced the total non-hazardous waste by 49.75%;</li><li>• Reduced the total energy consumption by 41.28%; and</li><li>• Built 87 charging stations and 536 charging points accumulatively.</li></ul>
Social	<ul style="list-style-type: none"><li>• Diversified our suppliers' network of over 97 suppliers;</li><li>• 92 of the suppliers are located in local community which reduce the carbon footprint;</li><li>• 470 full-time employees representing 100% of the total workforce were provided with training; and</li><li>• Established volunteer service team.</li></ul>
Governance	No legal cases involved.

\*The amount is calculated based on the net vehicle CO<sub>2</sub>e savings of the sale of new energy vehicle in comparison with ICE (Internal Combustion Engine) vehicle. For details, please refer to the section headed "Lifecycle Carbon Management"

## MAJOR AWARDS AND HONOURS

2025 Awardee	Award / Recognition
Zhong Ju Investment Holdings Limited	Guangdong Provincial Automobile Distribution Association's Top 40 automobile dealer group
Zhongshan Centenary Toyota Automotive Sales and Service Co. Ltd.	<ul style="list-style-type: none"> <li>- Guangdong Provincial Automobile Distribution Association's Excellent automobile dealers</li> <li>- AW Toyota Dealer Certification Competition – Excellent Award</li> <li>- FAW Toyota HOL Academy- Diligence Award</li> </ul>
Zhongshan Centenary Automotive Sales and Service Co. Ltd.	- Guangdong Provincial Automobile Distribution Association's Excellent automobile dealers
Zhongshan Dongri Automotive Sales and Service Co. Ltd.	- Guangdong Provincial Automobile Distribution Association's Excellent automobile dealers
Zhongshan Chuangtong Automobile Co. Ltd.	- Buick three-star authorised post-sales service centre
Zhongshan East District Aion Automotive Sales and Service Co. Ltd.	- South China District 1 Tyrannosaurus Cup Sales Skills Competition Sunshine Award
Guangdong Centenary United New Energy Technology Co., Ltd.	- Orange Charging Annual Co-Creation Partner



## LIFECYCLE CARBON MANAGEMENT

The automotive industry faces growing pressure to reduce the carbon footprint of vehicles throughout their lifecycle- from materials sourcing through end of life. In between those two points in time, there may be multiple owners, and hundreds of thousands of miles driven. Lifecycle carbon management provides a framework to lower emissions across the entire value chain. Lifecycle thinking will be critical for the automotive industry to maximize emissions reductions across the value chain.

Lifecycle GHG emissions include the use, manufacturing, and recycling phase of the car. The data below were obtained from the research article “The Role of Electric Vehicles in Decarbonizing China’s Transportation Sector” by the Statistical Research Department of Belfer Centre for Science and International Affairs, Harvard Kennedy School in March 2019. According to the research, there is a notable trend that the proportion of non-fossil sources of electrical energy will increase relative to other non-renewable energy sources such as thermal energy for the upcoming few years. This will further reduce the amount of CO<sub>2</sub>e emitted during the use phase of electrical vehicles.

Areas	New energy vehicles	ICE vehicles
Lifecycle GHG emissions (tonnes CO <sub>2</sub> e)*	29.22	34.69
Energy source	Electricity	Gasoline / Diesel

\*From the research of the article, the lifecycle greenhouse gases of new energy vehicles are lower than the internal combustion engine (ICE) vehicles. The lifecycle greenhouse gases emission of ICE vehicles is 34.69 tonnes of CO<sub>2</sub> equivalent, the new energy vehicle is 17.12% less than the ICE vehicle which the emission is 29.22 tonnes of CO<sub>2</sub> equivalent.

The consideration of the lifecycle carbon management in our Group mainly consists of three parts, including the electric vehicles, ride-hailing, and green charging stations, which are connected to the services provided by the Group.



## ELECTRIC VEHICLES

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In the past decade, there has been a steady increase in the sale of new energy vehicles across the PRC, Europe, and US markets every year. In 2024, China emerged as the largest new energy vehicle market, accounting for 60.5% of global energy vehicle sales. However, insufficient internal demand and consumption downgrading have fierce competition among automobile brands, making price wars the norm this year. Dealers commonly trade price for volume to reduce inventory, but pressure from some manufacturers' overstocking and reduced subsidies has led to heavy operational strain, losses, and widespread 4S store withdrawals. Affected by the price war, our Group is adjusting its brand structure and business model to meet evolving market trends and consumer needs.

Through the strategic cooperation of electric vehicle manufacturers, we have been able to solidify our leading position in the GBA, such as GAC Aion, Hyper, Leap motor, Volkswagen ID, iM-NEV, JAC Yiwei New Energy, and ARCFOX, which enables us to provide a vast range of new energy vehicles for our clients. As part of our green roadmap, we aim to be the top auto dealer of new energy vehicles by 2050 in GBA and expand our green services and products, especially through working with luxury brands and new energy brands of vehicles to sustain long-term business growth.

During the Reporting Period, we are proud to share that our new energy vehicle products in the new energy vehicle sector helped our clients avoid emitting 7,012.54 tonnes of CO<sub>2</sub>e. Aligned with our Group's vision and mission, we will continue to put more effort into the sales of energy vehicles, aiming to build a better world and achieve a cleaner future with the help of these environmentally friendly vehicles.

## RIDE-HAILING SERVICE

In parallel with the high growth of the new energy vehicle market, the ride-hailing service demand is also expected to double in three years. As part of our multifaceted green strategy, our business model for ride-hailing service is to directly purchase new energy vehicles and rent new energy vehicles from suppliers. We then lease out these new energy vehicles to drivers on various ride-hailing platforms, such as Didi (滴滴), ON TIME (如祺出行) and other major platforms. We believe our ride-hailing business model is a key driver for long-term sustainability.



## GREEN CHARGING STATIONS

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According to data from the China Association of Automobile Manufacturers, the sales of new energy vehicles accounted for approximately 50% of total new car sales in 2025, highlighting the growing demand for charging infrastructure development. Adhering to our development strategy of "Entering the Greater Bay Area And Embracing New Energy" , during 2025, while developing our proprietary charging network through our charging brand Octopus (章魚充) in Greater Bay Area cities such as Zhongshan, Guangzhou, Foshan, Zhuhai, and Dongguan, we also intensified our strategic cooperation with state-owned and central enterprises regarding charging station infrastructure. In 2025, a total of 8 charging stations were constructed , and we have cumulatively established (including those under construction) 87 charging stations, 536 charging piles, and 1,002 charging spaces.

Collaborating with large central enterprises not only provides our Group with new profit growth opportunities but also enhances our brand influence in the new energy infrastructure sector. Looking ahead, we will explore more "charging + retail" business models to further enhance user engagement and loyalty.

## OUR SUSTAINABILITY MISSION

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Intending to create long-term value for our stakeholders and manage scarce natural resources, the Group strives to pursue sustainable business development through the incorporation of an ESG theme within our business activities. We define "sustainability" as the integration of ESG considerations into our business operation which is a vital part of our corporate vision.

Our Group actively integrates sustainable development principles into our corporate culture and long-term development strategy, establishing a top-down ESG governance framework: comprised of the Board of Directors and the ESG Working Group, to better prepare for future challenges and opportunities. The ESG Working Group reports to the Board of Directors at least annually on ESG performance and climate-related information.



## OUR APPROACH TO SUSTAINABILITY

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The cornerstone of our sustainable business development is built on two main pillars: robust risk management and effective corporate governance. These two elements are not only fundamental to business operations but also serve as critical safeguards for driving long-term growth and fulfilling social responsibilities.

By adopting a top-down approach, the Board of Directors plays a key role in formulating the Group's sustainable business strategies. The Board is not only responsible for setting these strategies but also leads the implementation of green initiatives, aiming to contribute actively to the nation's carbon neutrality goals. In accordance with listing rules, the Board sets specific targets for each major Key Performance Indicator (KPI) related to environmental and social aspects at the beginning of every fiscal year. These targets are established not only to meet regulatory requirements but also to enhance the Group's performance in sustainability and ensure that our commitments to society and the environment are realized.

The Board is also responsible for ensuring the effectiveness of the Group's Environmental, Social, and Governance (ESG) policies and supervising the ESG professional team. This team reports to the Board regularly, assisting in identifying ESG-related risks, evaluating the effectiveness of internal control systems, and formulating corresponding ESG strategies. In daily operations, the team is tasked with identifying significant ESG issues and monitoring the Group's overall performance based on ESG initiatives and key indicators across various business segments. This monitoring not only helps to identify issues promptly but also provides the Board with critical decision-making support, ensuring that the Group consistently moves in the direction of sustainable development.

The Group conducts at least one corporate risk assessment annually to identify risks in the complex operating environment, including but not limited to potential risks arising from ESG-related factors. This process involves detailed data analysis and professional risk evaluation to ensure that all risks that may impact business operations are identified and assessed in a timely manner. Based on the corporate risk assessment report, the Board evaluates and reviews the identified risks, as well as the Group's existing strategies, objectives, and internal controls, to address risks promptly.

To effectively address environmental-related risks and social sustainability risks, the Board takes measures to mitigate the potential impacts of risks identified in the corporate risk assessment on stakeholders and the environment. These measures not only demonstrate the Group's emphasis on risk management but also reflect our steadfast commitment to promoting sustainable development and fulfilling corporate social responsibility. Through these efforts, we aim to achieve a win-win situation by contributing positively to society and the environment while achieving our business objectives.



## STAKEHOLDER ENGAGEMENT

Our sustainability framework revolves around identifying the key material ESG topics within our business operations which is conducted through our stakeholder engagement activities. We define stakeholders based on their relationship with the Group, the extent to which they are impacted by our business operations, and the degree to which they affect our ability to reach our business targets. Engaging with our stakeholders helps to deepen our mutual understanding of aspirations and interests, also enhances stakeholder relationships. Through a wide range of communication platforms, our stakeholder engagement approach encompasses both internal and external stakeholders which enables us to obtain a holistic and balanced view on ESG topics. During the Reporting Period, the major stakeholders engaged were investors, employees, suppliers, governments, media, community, customers and Hong Kong Stock Exchange.

Apart from directly engaging with our stakeholders on an ongoing basis, the Group is also involved in indirect stakeholder engagement. The Group participates in various events related to ESG and considers feedback from consultation papers conducted by regulatory organisations and academic institutions. This ensures the Group stays abreast of ESG developments in our industry and the ever-changing operating environment.

The following table illustrates an overview of the Group's major stakeholder groups, communication and response channels, and sustainability topics of interest to the stakeholders.



Major stakeholder groups	Communication channels	Sustainability topics of interest
Employees	<ul style="list-style-type: none"> <li>- Staff training and team building activities</li> <li>- Conferences and briefings</li> <li>- Performance appraisals and evaluations</li> </ul>	<ul style="list-style-type: none"> <li>- Career development and training opportunities</li> <li>- Personal data protection and Security</li> <li>- Health and safety work environment</li> <li>- Compensation and benefits</li> </ul>
Shareholders and investors	<ul style="list-style-type: none"> <li>- Annual and interim reports</li> <li>- Annual general meetings</li> <li>- Corporate announcements and circulars</li> <li>- Press releases</li> </ul>	<ul style="list-style-type: none"> <li>- Risk management and corporate governance</li> <li>- Diversity and inclusion</li> <li>- Financial and business stability</li> <li>- Information disclosure and transparency</li> <li>- Business development plans</li> </ul>
Suppliers	<ul style="list-style-type: none"> <li>- Tender meetings</li> <li>- Site visits</li> <li>- Supplier performance appraisals</li> <li>- Industry discussions</li> </ul>	<ul style="list-style-type: none"> <li>- Cooperation on fair terms</li> <li>- Win-win collaboration</li> <li>- Quality and stability</li> </ul>
Governments	<ul style="list-style-type: none"> <li>- Institutional visits and meetings</li> <li>- Information disclosures</li> <li>- Policy and reporting consultations</li> </ul>	<ul style="list-style-type: none"> <li>- Regulations and laws implementation</li> <li>- Community engagement</li> <li>- Corporate governance</li> <li>- Environmental protection</li> </ul>
The Stock Exchange	<ul style="list-style-type: none"> <li>- Internet conference and reports on regulatory affairs</li> <li>- Training programs</li> <li>- Online announcement and updates</li> </ul>	<ul style="list-style-type: none"> <li>- ESG topics disclosure</li> <li>- Compliance with the Listing Standards</li> <li>- Corporate governance</li> <li>- Regular announcement and issue of external reports</li> </ul>
Media	<ul style="list-style-type: none"> <li>- Public relation activities</li> <li>- Newsletters release</li> </ul>	<ul style="list-style-type: none"> <li>- Financial performance</li> <li>- Corporate governance</li> <li>- Community engagement</li> <li>- Environmental protection</li> </ul>
Community	<ul style="list-style-type: none"> <li>- Community interactions</li> <li>- Charitable and volunteering activities</li> <li>- ESG report</li> <li>- Social media channels</li> </ul>	<ul style="list-style-type: none"> <li>- Community engagement and development</li> <li>- Corporate social responsibility</li> </ul>
Customers	<ul style="list-style-type: none"> <li>- Customer service and complaint hotlines</li> <li>- Meetings and consultations</li> </ul>	<ul style="list-style-type: none"> <li>- Quality of product and services</li> <li>- Privacy protection</li> </ul>



## MATERIALITY ASSESSMENT

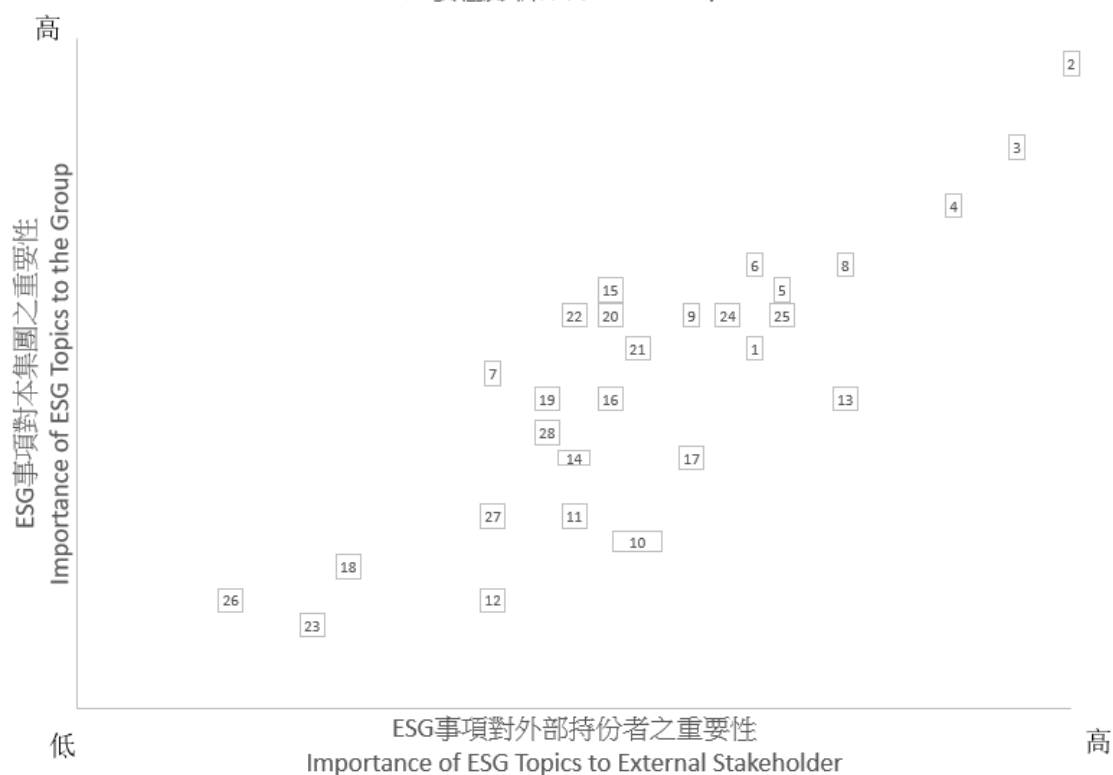
In order to enhance our understanding of stakeholders' perspectives on the Group's ESG performance and sustainability strategy, the Group annually invites the major stakeholders to take part in a materiality survey, in which the participants rank the ESG topics according to their importance for them. Their comments affirm that the Group is on the right path toward long-term sustainability, and their feedback is a vital source to develop new solutions to address the stakeholder's concerns.

The following matrix is designed to illustrate the importance of the ESG topics in comparison between internal stakeholders and external stakeholders. ESG topics located on the second quadrant (top-right corner) are the most important areas to focus and will be prioritized for the investment of resources.

A detailed approach of our Materiality Assessment methodology is presented below :

1. Design of the methodology: Our materiality analysis is designed to support the implementation of ESG initiatives and to be in line with the materiality principle that is outlined in the above Reporting Principles section. This methodology is consistent with the Listing Rules.
2. Determination of material ESG topics: The Group reviewed the previous year's material ESG issues and feedback from stakeholders. Also, the Group reviewed the policies and procedures, industrial and international trend reports, regulatory updates, and external standards.
3. Consideration of the peer perspective: The Group considered the material ESG topics identified by peers and within the industry to ensure that the topics defined by the Group are comprehensive.
4. Validation and engagement with stakeholders: During consultations with internal and external stakeholders, stakeholders were asked to rank ESG topics on a scale from "No significance" to "High significance". They were also given an opportunity to share additional ESG topics that were not covered in the materiality assessment and were encouraged to provide feedback on our stakeholder engagement approach.
5. Prioritization of material ESG topics: Through statistical analysis, ESG topics are prioritized based on their importance and presented through a chart.

重要性分析矩陣 Materiality Matrix



The table below outlines the importance ranking of ESG matters for the Group :

Item	Material ESG topic	Item	Material ESG topic
1	Product health and safety	15	Environmental risks (e.g. pollution) and social risks (e.g. monopoly) of the suppliers
2	Customer information and privacy	16	Environmentally preferable products and services
3	Customer satisfaction	17	Selection and monitoring of suppliers
4	Number of concluded legal cases regarding corrupt practices(e.g. bribery, extortion, fraud and money laundering)	18	Marketing communications (e.g. advertisement)
5	Occupational health and safety	19	Air emissions
6	Anti-corruption policies and whistle-blowing procedure	20	Energy use (e.g. electricity, gas, fuel)
7	Anti-corruption training provided to directors and staff	21	Greenhouse gas emissions
8	Preventing child and forced labour	22	Mitigation measures to protect environment and natural resources
9	Product and service labelling	23	Community support (e.g. donation, volunteering)



10	Diversity and equal opportunity of employees	24	Water use
11	Employee remuneration, benefits and rights (e.g. working hours, rest periods, working conditions)	25	Hazardous waste production
12	Employee development and training	26	Climate change
13	Observing and protecting intellectual property rights	27	Use of materials (e.g. paper, packaging, raw materials)
14	Cultivation of local employment	28	Non-hazardous waste production

According to insights gathered from the materiality assessment, the social aspects of ESG are determined to be relatively more important to our stakeholders. With “customer information and privacy” and “customer satisfaction” as the two areas to focus in this year, the Group has taken steps to address issues in these key parts, which will be further elaborated in the sections below.



## ENVIRONMENT

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Our climate is changing rapidly. In the past decade, there has been a surge in natural disasters and extreme weather events that were caused by climate change. This has caused an ecological cascading effect that may threaten biodiversity and potentially result in the extinction of certain species.

Our commitment to sustainability and environmental stewardship encompasses all of our business activities. One of the key objectives of the Group's strategy is to reduce the carbon footprint of our business activities in order to maintain a healthy environment for the well-being of business, people and society. The Group has integrated data collection of environmental KPIs as part of normal business operations and devised measures to reduce our impact on the environment. The relevant measures are presented in the sections headed "Energy Management" and "Water Stewardship" under "Use of Resources". In our day-to-day operation, our consumption of natural resources for the sales of motor vehicles, and other integrated automotive services have minimal impact on the environment. We strive to position ourselves as a change agent to influence stakeholders to become more environmentally friendly through our electric vehicle business line.

The Group strictly adheres to all environmental laws and regulations, including but not limited to the Water Pollution Prevention and Control Law of the People's Republic of China (《中華人民共和國水污染防治法》), Environmental Protection Law of the People's Republic of China (《中華人民共和國環境保護法》), Law of the People's Republic of China on the Prevention and Control of Atmospheric Pollution (《中華人民共和國大氣污染防治法》), Law of the People's Republic of China on the Prevention and Control of Environmental Pollution by Solid Wastes (《中華人民共和國固體廢物污染環境防治法》), Environmental Protection Law of the People's Republic of China (《中華人民共和國環境污染防治法實施條例》) and Environmental Protection Tax Law of the People's Republic of China (《中華人民共和國環境保護稅法實施條例》). Throughout the Reporting Period, there was no incurrence of any violations of laws or regulations during the Reporting Period, and no penalties were imposed on the Group.



## EMISSIONS

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Human emissions of greenhouse gases are the primary driver of climate change nowadays. Carbon dioxide and other greenhouse gases such as methane and nitrous oxide are emitted during the burning of fossil fuel or other production processes. Considering the business nature of the Group, we produced limited emissions in the air emissions including the Nitrogen Oxides, Sulphur Oxides, or Particulate Matter (PM), but with larger emission of Scope 2 GHG indirect emission.

The Group is in strict compliance with all relevant laws and regulations on air and GHG emissions, including but not limited to the Law of the People's Republic of China on the Prevention and Control of Atmospheric Pollution (《中華人民共和國大氣污染防治法》), Environmental Protection Law of the People's Republic of China (《中華人民共和國環境保護法》).

### Air Emissions

During the Reporting Period, the usage of motor vehicles and the provision of canteen catering are the primary activities that generate air pollutants.

The majority of pollutants from vehicles are caused by the test drives of our customers. These test drives serve as an integral part of the selection process for customers prior to the sale of fossil fuel-based vehicles. As our business activities increase, it is inevitable that the number of test drives will likely increase, which translates to more pollutants emitted into the atmosphere. The Group has adopted the following emission reduction measures to reduce the adverse impact of emissions on the environment:

- To formulate the "Maintenance Guidelines" that provide guidance on the extension of service life and reduction of fuel consumption for vehicles; and
- To enhance vehicle efficiency by conducting periodic inspections and maintenance of vehicles.

The Group will continue to explore and research other ways to reduce the level of pollutants from test drives while delivering outstanding customer service.

Our vehicles are also used for business travel by employees. The Group strives to utilise other channels of communication to replace the frequency of business trips, such as arranging online conferences and video calls. Leveraging technology also enhances operational efficiency. If meeting in person is required for business purposes, the Group encourages the use of public transportation for long distances, and the use of bicycles or walking for short distances.

Within the canteen catering service, our cooking stove uses liquefied petroleum gas. The Group will strive to use other types of renewable energy as an alternate source for our cooking stoves.

During the Reporting Period, the Group adheres to the relevant air emissions laws and regulations. The air emissions data of motor vehicles and emissions from cooking stove of the Group is as follows:

Air Emissions <sup>1</sup>	Unit	FY2025	FY2024
Nitrogen Oxides	kg	44.48	236.12
Sulphur Oxides	kg	0.11	0.31
Particulate Matter	kg	4.11	23.07
Total Emissions	kg	48.7	259.50

Note:

1.The above data on waste gas emissions are prepared with reference to the How to Prepare an Environmental, Social and Governance Report – Appendix II: Guide on Environmental Key Performance Indicators released by the Stock Exchange.

The air emissions decreased in this Reporting Period due to the decrease in vehicle usage, total emissions decreased by 81.23%. The Group will monitor the usage of vehicle continuously and encourage our employees to avoid any unnecessary usage.



## Greenhouse Gas (GHG) Emissions

One of the critical aspects of climate change is global warming. It disrupts the balance of nature and ultimately affects the livelihoods of our employees, clients, and communities. In the past decade, global warming has been accelerated by human activities such as the burning of fossil fuels and deforestation. The Group has been closely monitoring the level of GHG emissions and exploring different ways to reduce our carbon footprint. Our energy saving measures are presented under sections headed "Energy Management" and "Water Stewardship".

The Group's greenhouse gas (GHG) emissions are categorised into direct emissions, indirect emissions, and other indirect emissions. These include emissions from our vehicle fuel consumption, canteen fuel consumption, and refrigerant consumption (Scope 1), purchased electricity (Scope 2), as well as emissions from paper waste disposal, electricity consumed for freshwater and sewage treatment by government departments, and business air travel by our employees (Scope 3).

The total greenhouse gas emissions decreased by 10.03% during the Reporting Period. Scope 2 greenhouse gas emissions accounted for the largest proportion within the Group, which includes indirect emissions caused by electricity consumption. The use of electricity involves various activities, including the Group's purchased electricity for office operations, as well as vehicle maintenance and repair services. The Group will continue its efforts to reduce greenhouse gas emissions by lowering energy consumption levels. Our energy-saving methods will be elaborated in the "Use of Resources" section.

During the Reporting Period, the GHG emissions were as follows:

GHG Emissions <sup>1</sup>	Unit <sup>2</sup>	FY2025	FY2024
Total direct emission (Scope 1)	tCO <sub>2</sub> e	241.44	175.40
Total energy indirect emission (Scope 2)	tCO <sub>2</sub> e	2,658.42	3,350.45
Total other indirect emission (Scope 3) <sup>3</sup>	tCO <sub>2</sub> e	1,019.24	829.99
Total GHG emissions (Scope 1, 2 & 3)	tCO <sub>2</sub> e	3,919.1	4,355.84
GHG emission intensity <sup>4</sup>	tCO <sub>2</sub> e/average number of employees	8.34	6.49

Notes:

1. The above GHG emissions data have been compiled with reference to “How to prepare an ESG Report — Appendix II: Reporting Guidance on Environmental KPIs” issued by the Stock Exchange.
2. tCO<sub>2</sub>e refers to tonnes of carbon dioxide equivalent.
3. Other indirect emissions (Scope 3) primarily originate from electricity consumption for customer charging services, paper waste disposed at landfills, electricity used for processing fresh water and sewage, and air travel.
4. There was 470 employees during the Reporting Period (FY2024: 526). This data is also used for density calculation.



## WASTE MANAGEMENT

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As part of our environmental protection strategy, the Group manages all types of waste in our dealership outlets and office to safeguard our employees, environment, and the local community.

During the Reporting Period, the Group adhered to all relevant laws and regulations on the generation of hazardous waste and non-hazardous waste including but not limited to the Law of the People's Republic of China on Prevention and Control of Environmental Pollution by Solid (《中華人民共和國固體廢物污染環境防治法》), the Environmental Protection Law of the People's Republic of China (《中華人民共和國環境保護法》). The Group adopts a range of environmental measures to reduce hazardous and non-hazardous waste. On a day-to-day basis, employees receive a job arrangement briefing prior to starting their work. This ensures the employee can work efficiently while minimizing any unnecessary wastage of raw materials as well as hazardous materials. The Group also works with industry peers and other business associates to explore and identify other shared waste management opportunities.

### Hazardous Waste

As improper treatment of hazardous wastes may cause adverse effects on the environment, the Group has devised a Hazardous Wastes Management Plan (危險廢物管理計劃) and a Hazardous Wastes Management Policy (危險廢物管理制度) in accordance with Environmental Protection Law of the People's Republic of China (《中華人民共和國環境保護法》).

The hazardous waste is mainly generated from the sales of auto related products and the provision of integrated automotive services. This includes waste organic solvent (HW06), waste mineral oils (HW08), waste engine oil (HW08), coolant (HW09), waste dyes and paints (HW12), dry batteries (HW23), wasted towels (HW49), grease filters (HW49), spent activated carbon (HW49), and waste barrels (HW49). These wastes are separately collected and sorted according to the National Catalogue of Hazardous Wastes (Version 2021) (《國家危險廢物名錄(2021年版)》). Then, the wastes are stored in special containers with clear labels for identification which are designed for storage of hazardous materials. These containers are placed in a separate waste storage warehouse with a hazardous warning sign outside the facility. Every day, a warehouse clerk patrols around the facility to keep a record of all wastes collected and recycled.

Hazardous wastes are transferred and disposed by a contracted company under the Construction Program for Hazardous Waste and Medical Waste Treatment Facilities in China (《全國危險和醫療廢物處置設施建設規則》) periodically. This company specifically handles the disposal of hazardous waste. The direct disposal of hazardous wastes into the environment is strictly prohibited. By working with contractors, it improves our waste management practices in our dealership outlets.

The Group has established a hazardous waste management team that is responsible for identifying the source of waste, monitoring the level of waste, and liaising with a third-party waste collection company.

In order to counteract any sudden environmental hazards caused by accidents or natural disasters, the Group has devised a Contingency Plan (突發事件應急預案), which outlines a set of procedures for staff to adopt during different scenarios. This ensures that all environmental hazards are resolved in a timely manner with minimal impact on the business operations. The table below illustrates the details of hazardous waste generated by dealership outlets of the Group during the Reporting Period:

Hazardous Waste	Unit	FY2025	FY2024
Total hazardous waste	Tonnes	134.54	172.59
Intensity of hazardous waste	Tonnes/average number of employees	0.29	0.26

### **Other non-hazardous waste**

Apart from complying with all laws and regulations on the collection, storage and disposal requirements of waste, the Group adopts a four-pillar approach to further our initiative in environmental protection. The four pillars are "reduce", "reuse", "recycle" and "replace". This approach is specifically designed to manage non-hazardous waste, such as domestic waste, general office waste, paper boxes and scrap iron.



## **Reduce**

We define "reduce" as waste prevention and to reduce the waste at source. These measures include:

- Reduce the number of printed copies of working papers in the sales and administrative department;
- Encourage employees to reduce food waste by ordering only what they can eat;
- Provide periodic training to employees to ensure efficient usage of materials, and reduce mistakes that would lead to more waste; and
- Encourage staff to use electronic means to send documents. For example, WeChat, e-mail or encrypted Universal Serial Bus (USB) to save paper.

## **Reuse**

We define "reuse" by finding ways to use a material multiple times before disposal. These measures include:

- To promote the use of recycled paper for printing of internal documents until both sides of the paper are used.

## **Recycle**

We define "recycle" as the collection of materials for the usage of new products. These measures include:

- Encourage employees to collect recyclable materials; and
- Designated multiple waste bins around our dealership outlets that are for different types of waste, such as paper and plastic.

## **Replace**

We define "replace" as the process of replacing non-durable or single use items with multi-use items. These initiatives include:

- Replace our outdated and broken equipment in our daily operations with more durable and long-lasting equipment; and
- Encourage employees not to use one time use food containers or plastic for their meals and beverages.

The adoption of the aforementioned waste reduction measures has continuously raised our staff's environmental awareness. The Group views the four-pillar approach as an opportunity to generate environmental and socioeconomic benefits.

The table below presents the details of the non-hazardous waste generated by the dealership outlets of the Group:

Non-hazardous Waste	Unit	FY2025	FY2024
Total non-hazardous waste	Tonnes	33.72	67.10
Intensity of non-hazardous waste	Tonnes/average number of employees	0.07	0.10

## USE OF RESOURCES

The Group is not involved in the manufacturing business, hence, the usage of resources in our business activities is considered minimal and insignificant compared to upstream enterprises of the automobile industry. The Group still upholds the highest environmental standards in our business operations as the Group believes that environmental protection serves as a key element for the sustainable development of our business.

In order to fulfil regulatory requirements, the Group has devised and implemented an array of measures as set out in the Electricity, Water and Oil Saving Announcement (關於節約水、電、汽油等資源的通告) and Water-based Paint Dilution Announcement (關於水性漆轉換的通知), which aims to promote the efficient usage of water, energy, gasoline and other raw materials. The sections headed "Energy Management" and "Water Stewardship" of this ESG Report further elaborate on our strategy for efficient usage of water and energy.

### Energy Management

As our GHG emissions are heavily based on our energy consumption levels, the Group is strongly committed to integrating the principle of resource conservation and environmental protection as part of our long-term business strategy.



The Group has devised and implemented the relevant energy-saving policies and adopted the best practices for energy conservation. Going forward, this will further reduce our energy consumption and ultimately, emit less GHG in order to support the transition to a net-zero economy. The Group abides to the relevant laws and regulations including but not limited to the Energy Conservation Law of the People's Republic of China (《中華人民共和國節約能源法》).

The primary types of energy consumed, and the purpose of consumption are as follows:

- Gasoline and diesel: Business travel and test drives by client;
- Liquefied petroleum gas: Used for cooking in our canteens; and
- Electricity: Used as overheads in our dealership outlets and the source of energy for most equipment.

In order to conserve energy, the Group implemented internal monitoring, such as temperature control, standardising the workers' efficient use of raw materials, and periodic maintenance equipment that uses a large amount of energy. This approach enables the Group to optimise the use of energy by specifically designing energy conservation measures for different sources of energy consumption. The Group has actively promoted the following measures:

- Encourage employees to switch off equipment and electrical appliances when not in use to save electricity in the workplace;
- Require employees to switch off the lights during lunch and non-office hours as stated in the Staff Manual;
- Remind employees to save energy by posting notices on energy conservation methods within the workplace;
- Conduct periodic maintenance of electrical appliances to ensure efficient usage of electricity;
- Set the air conditioner to 25 degrees Celsius to reduce unnecessary usage of energy; and
- Encourage employees to open all windows instead of using air conditioners.

Adopting various energy-saving measures and instilling the principle of energy conservation in our employees, would overall reduce the energy consumption in the long term. The Group will periodically review these measures and adopt new ways to further reduce the Group's use of energy in the future.

The following table presents the Group's performance in the use of energy:

Use of Energy	Unit	FY2025	FY2024
Direct energy consumption	MWh	113.74	272.53
Indirect energy consumption	MWh	5,010.22	6,603.66
Minus: electricity sold <sup>1</sup>	MWh	(1,793.57)	(1,204.07)
Total energy consumption	MWh	3,330.39	5,672.12
Energy consumption intensity	MWh/average number of employee	7.09	8.45

Note:

1. Electricity sold refers to electricity used for customer charging services. As it constitutes energy usage beyond the group's control, it is deducted from the total energy consumption calculation.

## Water Stewardship

According to the 2024 Global Risks Report published by the World Economic Forum, natural resources shortages, including water, are considered to the 4th of the top ten global risks by impact in ten years.

Water plays a vital role in multiple sustainability macro-trends, such as income equality, loss of biodiversity and climate change. Not only is water an essential resource for our society, but it is also critical for the natural environment. As water scarcity has been impacting an increasing number of communities around the world, governments and organizations have been working together to manage and restore our freshwater ecosystem. The Group views water stewardship as an important area in responding to these sustainability trends, as well as one of the key mechanisms by which the Group can contribute to a sustainable future.

As water stewardship is a core value shared amongst our stakeholders, data collection on water consumption in dealership outlets have been part of our normal business operation. This enables the Group to manage the water performance in each outlet, by identifying and managing potential water-related risk. The nature of our business operation does not rely heavily on water. In FY2025, water was primarily used for sanitation of the dealership outlets and offices, maintenance of hygiene in bathrooms, and rehydration for employees.



Recognizing our role in managing water responsibly, the Group is fully committed to conserving water through the underlying principles of "saving, purifying and recycling" as outlined in the Electricity, Water and Oil Saving Announcement (關於節約水、電、汽油等資源的通告). In addition, the Group implemented various measures and initiatives to reduce water consumption. Such measures and initiatives include but are not limited to:

- The Group strictly prohibits any water wastage behaviours or actions;
- Water used to wash hands or fruits is recycled to flush the toilet;
- The management regularly organizes inspection of water pipes to prevent water leakage;
- The water meter is periodically checked and recorded to identify any signs of potential leakage in pipes; and
- Our management frequently shares water conservation measures and encourages employees to adopt these measures not only in the offices and outlets, but also at their homes as well.

The details of the water consumption of the Group are as follows:

Water consumption	Unit	FY2025	FY2024
Water consumption	Cubic metre	72,637.00	76,002.00
Water consumption intensity	Cubic metre/average number of employees	154.55	113.27

Based on our operating region, the Group adheres to the Water Pollution Prevention and Control Law of the People's Republic of China (《中華人民共和國水污染防治法》), that aims to control and prevent water pollution, protect, and improve the environment to ensure the safety of drinking water.

In the Reporting Period, there were no notable water-related risks, and the Group did not encounter any issues in obtaining suitable water sources as our water is directly supplied by the government rather than from natural water sources.

### **Use of Packaging Materials**

The Group does not use packaging materials in our business activities.



## THE ENVIRONMENT AND NATURAL RESOURCES

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As the Group is not engaged in any manufacturing activity and its main business activities have no significant impact on the environment and natural resources, we still strive to enhance environmental pollution prevention, a control system, and a waste treatment system to minimize carbon footprint as well as reduce environmental impact and emphasise the responsibility of management. We continuously review our environmental policies and green practices from time to time to an international standard.

With the aim to enhancing environmental sustainability, the Group also assesses the environmental risks ranging from business activities to operations, reviews environmental-related measures and adopts effective preventive actions. The main environmental impact of the business is the indirect carbon dioxide generated by electricity in daily activities, corresponding measures (please refer to the “Emissions” and “Use of Resources” sections) are established to mitigate the risk to an acceptable level.

During the Reporting Period, the Group has strictly complied with all laws and regulations related to emissions and resource utilization.

## CLIMATE CHANGE

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During the 2024 United Nations Climate Change Conference of the Parties (COP 29), more than 65,000 participants from nearly 200 countries registered for the climate talks. Remarkably, the number of participants at COP 29, held in Baku, exceeded initial expectations, rendering it the second-largest COP in recorded history. In response to the global call for action on climate change, the Group actively participates in efforts to mitigate its impact. During the Reporting Period, we have implemented the following approaches:

1. To conduct a climate risk assessment;
2. To develop risk mitigating measures;
3. To allocate resources and implement the measures; and
4. To monitor and conduct a post-implementation review.



In response to the national strategy of achieving carbon peak and carbon neutrality, the Group aims to better assess the potential risks that climate change poses to its business and to further capitalize on climate-related opportunities. It has identified the physical and transition risks within its business operations and implemented targeted mitigation measures. Furthermore, the Group plans to incorporate greenhouse gas (GHG) management performance into its supplier selection and evaluation criteria to promote GHG emission management across the value chain.

### **Phased Approach to Climate Disclosure**

In accordance with Part D of the HKEX ESG Reporting Code, the Group has adopted a phased implementation approach for its climate-related disclosures for the Reporting Period. While transparency is provided on Governance and Risk Management, specific implementation reliefs have been applied to certain quantitative metrics to ensure that the information ultimately disclosed is accurate and meaningful.

### **Application of Reliefs**

The Group has applied the following reliefs as permitted by the Exchange:

- **Financial Effects Relief:** Qualitative assessments of climate impacts are provided. Quantitative financial data is currently omitted.
- **Capabilities Relief:** Climate resilience is assessed through qualitative scenario analysis rather than complex financial modeling, as this approach is more commensurate with the Group's current resource allocation.
- **Reasonable Information Relief:** Certain categories of value-chain data (such as specific categories of Scope 3 GHG emissions) are not disclosed this year, as they cannot currently be obtained without undue cost or effort.

### **Considered Reasons for Phased Disclosure**

The Group's current reporting systems are primarily focused on operational performance. At present, internal accounting and data collection frameworks do not yet isolate climate-specific financial expenditures with sufficient precision for external assurance purposes. Furthermore, the Group is focused on ensuring the accuracy of its Scope 1 and Scope 2 emissions before expanding the reporting boundary to include more complex Scope 3 categories or quantitative financial projections.



## Future Roadmap

The Group is committed to the continuous enhancement of its ESG reporting standards. The path toward more granular disclosure involves the following steps:

- **Phase 1 (Short Term):** Continue to monitor developments in industry-specific carbon accounting standards and review internal data collection processes to identify potential gaps.
- **Phase 2 (Medium Term):** Evaluate the feasibility of integrating climate-related information into financial tracking systems and explore methods for engaging with primary suppliers regarding their carbon footprints.
- **Ongoing:** Periodically assess technical capabilities and resource requirements to determine when a transition to quantitative financial disclosure would be most appropriate and reliable for stakeholders.

## Governance

The Group has established an ESG governance structure comprising the Board, the ESG Working Group, and relevant functional departments. The Board has overall responsibility for overseeing the Group's ESG and climate-related strategies, risks, and opportunities. It reviews and approves climate-related policies and targets, and ensures that appropriate resources and mechanisms are in place to manage climate-related matters.

Climate change governance has been integrated into the Group's overall ESG governance framework, with dedicated climate-related policies established to guide the Group's approach. The ESG Working Group, composed of representatives from key functional departments, is responsible for implementing the Board's directives, coordinating climate-related initiatives across the Group, and reporting progress to the Board on a regular basis.

As part of its enterprise risk management process, the Group conducts an annual review to identify and assess climate-related risks. This assessment considers the nature, likelihood, and potential impact of such risks on the Group's operations and strategy. The outcomes of the review are reported by the ESG Working Group to the Board annually, enabling informed decision-making and the continuous refinement of the Group's climate response measures. Through this structured governance approach, the Group ensures that climate-related considerations are systematically embedded into its management processes and long-term planning.



## Strategy

In line with national policies and the prevailing trend of sustainable development within the industry, the Group is fully aware of the potential risks and opportunities that climate change poses to its operations. The Group continuously monitors risk dynamics in its operations and, by taking into account the national macro-environment, industry trends, and the Group's strategic planning, has systematically identified climate-change-related risks and potential opportunities for the current year. To enhance its resilience in addressing the challenges posed by climate change, and to more accurately determine and analyze the potential physical and transition risks it may face, the Group has referred to the Shared Socioeconomic Pathways (SSP1-1.9, SSP5-8.5) of the Intergovernmental Panel on Climate Change (IPCC). By conducting climate scenario analyses based on varying degrees of global average temperature rise, the Group is able to identify potential risks and assess their impact on its business, strategy, and finances. Accordingly, the Group formulates corresponding policies and strategies to further strengthen its capacity to respond to climate change.

Climate Scenario	Lower Risk Scenario	Higher Risk Scenario
	SSP 1-1.9	SSP 5-8.5
Scenario Description	<ul style="list-style-type: none"> <li>• Rapid global phase-out of fossil fuels. Achieve global net-zero CO<sub>2</sub> emissions by approximately 2050. Renewable energy becomes mainstream, accompanied by widespread electrification.</li> <li>• Large-scale afforestation.</li> <li>• Accelerated research, development, and deployment of low-carbon technologies, including energy storage, hydrogen, and carbon capture and storage (CCS) technologies.</li> <li>• Establishment of extensive global cooperation mechanisms, implementation of stringent and effective climate policies, and guidance of consumer behaviour towards low-carbon alternatives.</li> </ul>	<ul style="list-style-type: none"> <li>• Reliance on abundant and globally interconnected fossil fuel resources.</li> <li>• Active promotion of technological innovation, focused primarily on energy extraction and consumption efficiency rather than low-carbon alternatives.</li> <li>• Lack of an effective global carbon pricing mechanism or stringent international climate agreements.</li> <li>• Narrowing of the global income gap and increased investment in human capital.</li> </ul>
Estimated temperature rise	Temperature rise limited to below 2°C by 2100	Temperature rise of 4.4°C by 2100



The table below sets out the key climate-related physical and transition risks and opportunities identified by the Group, their potential impacts, the time horizon over which they are expected to affect the Group's operations, and details of the Group's response measures:

Risk Type	Risk Factor	Time Horizon <sup>1</sup>	Risk Description	Response Measures
Physical Risk	Floods, Cyclones	Short to Medium Term	Damage to facilities and equipment at operational sites, including inventory products; employee commuting and supply chains may be affected by floods or cyclones, potentially leading to business disruption or impacting product quality and costs; increased health and safety risks for employees.	We do not rely on any single supplier for the production of our core products. Alternative service providers with similar capabilities are available if we need to engage replacement suppliers. Flood prevention materials are procured based on the terrain and equipment needs of operational sites, and goods are properly stored to prevent water damage. Regular flood and typhoon prevention inspections are conducted to ensure the sturdiness of doors, windows, and other facilities.
	Extreme Heat	Medium to Long Term	Increased operational costs due to the need for additional air conditioning in stores and offices to improve the working environment. High temperatures may affect employee health and work efficiency. Rising temperatures may impact the supply of certain raw materials.	Energy-efficient cooling equipment is selected, and appropriate air conditioning temperatures are maintained in office premises. Supplier sources are diversified.
	Water Stress in Water-Scarce Regions	Medium to Long Term	Affects water supply availability, potentially leading to rising water costs, increased supply chain costs, or operational disruption.	Water-saving measures and equipment are implemented to reduce water consumption, thereby managing water expenses and mitigating the impact of water scarcity on operations.



Transition Risk	Policy and Regulatory Risk- Stricter Dual-Carbon Policies	Short to Medium-term	The Group may need to comply with additional regulatory standards. Failure to adjust strategies in a timely manner could result in additional costs, litigation, or penalties.	Closely monitor policy and regulatory changes, protect the environment in compliance with laws, and reduce compliance risks. Integrate climate risk factors into the Group's management strategy.
	Technology Risk- Rising Energy Prices	Medium to Long-term	Increases supply chain and operational costs. Failure to adopt low-carbon, energy-saving, and digital technologies in a timely manner may lead to higher costs for the Group.	Actively adopt low-carbon technologies, phase out high-emission equipment, and advance digitalization.

Opportunity Type	Time Horizon	Opportunity Description	Response Measures
Policy and Market Opportunities	Medium to Long-term	With the growing market demand for environmentally friendly products, an increasing number of brand customers and consumers are prioritizing lower-carbon electric vehicles. This presents a clear market opportunity for the Group to secure more high-quality orders and expand its premium customer base by enhancing the environmental attributes of its products.	The Group will actively capitalize on this trend by optimizing our existing portfolio of authorized brands and offering a wider selection of premium New Energy Vehicle (NEV) brands to our consumers.

Note:

1. Time horizon refers to the period during which climate-related risks are expected to impact the Group's operations. The short term is defined as 1 to 3 years, the medium term as 3 to 5 years, and the long term as 5 to 10 years.



## **Risk Management**

The Group has integrated climate-related risk and opportunity considerations into its day-to-day operations and enterprise risk management framework. Management is responsible for addressing risks and opportunities related to sustainable development, including those associated with climate change. The Group has proactively deployed response measures across key climate-related areas. These risks will be subject to ongoing monitoring to ensure their integration into the Group's development planning, business decisions, and approval processes. This approach enables the effective management of climate risks and opportunities, enhancing the Group's resilience and capacity for stable growth in a complex environment.

## **Use of Scenario Analysis**

As disclosed in the Strategy section, the Group undertook climate scenario analysis in 2025, utilizing scenarios from the IPCC (SSP1-1.9 and SSP5-8.5) to better understand potential physical and transition risks. The findings of this scenario analysis inform the identification of climate-related risks and are integrated into the Group's risk assessment processes.

## **Prioritization of Risks**

Climate-related risks are prioritized alongside other enterprise risks based on their assessed likelihood and potential impact. Relative to other risk categories (such as operational, financial, and regulatory risks), climate-related risks are currently considered to be of lower priority given that their assessed potential impact is currently considered insignificant. Nevertheless, they remain subject to ongoing monitoring.

## **Changes from Previous Reporting Period**

This is the first reporting period in which the Group has conducted climate scenario analysis. No other significant changes were made to the risk management processes compared with the previous reporting period.

## **Climate-Related Opportunities Identification Process**

The processes for identifying climate-related opportunities are integrated with the Group's strategic planning and market monitoring activities. Management monitors market trends, including changes in consumer preferences towards low-carbon mobility and policy incentives for fleet electrification. Opportunities are assessed based on their potential to enhance the Group's market positioning, operational efficiency, and long-term resilience. As with risk identification, scenario analysis findings also inform the identification of opportunities, particularly those arising from the transition to a low-carbon economy.



## CONSUMER RIGHTS

The Group believes that high product quality directly correlates to a positive reputation and sustainable business development. The Group has established a Quality Management Assessment System of Zhong Ju Investment Holdings Company Limited to reduce the risk of product responsibility. The policy sets out the maintenance quality inspection standards, which aims to ensure our operation complies with the regulations in our operating region, and align the quality of our services to an international level.

The Group strictly complies with the laws and regulations relevant to product responsibility, including but not limited to the Law of the People's Republic of China on the Protection of Customer Rights and Interests (《中華人民共和國消費者權益保護法》), the Advertising Law of the People's Republic of China (《中華人民共和國廣告法》) and the Product Quality Law of the People's Republic of China (《中華人民共和國產品質量法》). During the Reporting Period, the Group was not aware of any non-compliance with the relevant laws and regulations on product and service safety, labelling, advertising, and privacy matters.

### Quality Assurance

As an important lever for sustainability, it is critical to maintain a high level of product and service quality across all of our outlets. In order to enhance the monitoring and management of product quality, the Group has formulated the Quality Assurance Policy that outlines the product's quality standards. If the product is discovered to be substandard, the Group shall initiate the recall procedure and refund the customer. The recall procedure will be further elaborated in the "Product Recall" section.

Apart from our products, the Group offers a spectrum of value-added services, ranging from after-sales service to product warranty. If these services such as the repair of automobiles fall below our standard, the Quality assurance department will initiate corrective procedures to first remediate the issue, such as conducting a qualified goods selection, full inspection, reproduction, or scrap. Then, an investigation will be conducted for the reason for the substandard service. A corrective and preventive report will be prepared throughout the investigation process which allows the relevant technicians to review their areas of suboptimal performance and use it as a reference to prevent similar incidences from reoccurring.



## **Complaints Handling Procedures**

Providing a memorable positive customer experience is a collective effort by our employees. We adopt a customer first mindset by listening to them, which enables us to elevate their experience with our products and services. Therefore, the Group attaches great importance to complaint resolution and is committed to responding to any complaint accurately, timely, and with courtesy.

The Group established several communication platforms such as customer service hotlines and e-mails for our clients to lodge complaints. Our customer service team will be responsible for investigating the matter and will promptly respond with appropriate action. Complaints that involve any unethical or illegal issues may be escalated to the management to take further appropriate actions.

All complaints will be remediated in accordance with the Complaint Handling Policy to ensure that all customer complaints are properly handled. Complaints will also be kept confidential, and the Group guarantees that there will be no retribution of any kind against any complaints.

During the Reporting Period, the Group received 26 cases of complaints related to product and service quality. These were minor complaints that were resolved in a timely manner. Going forward, our rigorous and consistent approach to handling customer feedback will help us to further understand our clients and the market trends. Ultimately, this will help the Group unlock new opportunities and develop innovative solutions to better serve our customers.

## **Intellectual Property Rights**

Although the use of intellectual property rights is not considered to have a significant impact on our business, the Group still abides by the Patent Law of the People's Republic of China (《中華人民共和國專利法》), and the Trademark Law of the People's Republic of China (《中華人民共和國商標法》), the Patents Ordinance (Cap. 514 of the Laws of Hong Kong) and the Copyright Ordinance (Cap. 528 of the Laws of Hong Kong). The Group will continue to evaluate the materiality and impact of intellectual property rights on business operations and will make more detailed disclosures where necessary. The Group has also developed the Regulations on the Protection of Intellectual Property (《關於保護知識產權的相關規定》), providing clear guidelines for employees to follow in order to ensure the company's intellectual property is fully safeguarded and to prevent any infringement activities.



## **Product Recall**

The safety of our customers remains our utmost priority. If the Group identifies that the maintenance materials and products may have safety hazards or quality problems, the Group will trace back all affected products as soon as possible in accordance with regulations. The Group will further conduct investigation to gain a better understanding of the situation to determine whether a recall is necessary. Once the recall is confirmed, the customer service department will be responsible for initiating the recall procedure, supervising the entire recall process, and providing compensation to the affected customers with value-added services and feedback on the extent of the impact. During the Reporting Period, there were no recalls of sold or shipped products due to safety and health reasons.

## **Protection of Customers' Data**


The Group is committed to protecting the customers', employees' and partners' personal information and their rights to privacy. The Confidential Policy of Zhong Ju Investment Group, outlines our confidentiality system and privacy measures, including but not limited to the collection, process, use and disclose of personal data.

The Group's data are classified into three levels: internal, confidential, and secret. The Group requires the staff to record their access to confidential data in a registration record. Employees who may encounter confidential information in their daily job responsibilities are required to sign an Employee Confidentiality Agreement.

With an evolving cyber security threat landscape, the Group will also continue to enhance the privacy action plan and improve the cyber security resilience to prevent any leakage of confidential data. We have further developed our information technology internal control system and continued to invest in our cyber security initiatives.

Protection of the integrity, confidentiality and security of data is a collective effort of our employees. Periodically, the Group will remind employees of cybersecurity and privacy measures. This ensures that employees are able to handle and prevent security threats related to data regardless of whether the employee is at work or home.

During the Reporting Period, the Group complied with relevant laws and regulations related to the protection of customer data, including but not limited to, the Personal Information Protection Law of the People's Republic of China (《中華人民共和國個人信息保護法》) and the Personal Data (Privacy) Ordinance (Cap. 486 of the Laws of Hong Kong).



## Product Promotion

The Group conducts direct advertising through various platforms, such as display boards, advertising posters, instore product displays, discount activities, delivery, and email promotion. The aforementioned activities are conducted in accordance with the relevant laws and regulations of the operating region, including but not limited to the Advertising Law of the People's Republic of China (《中華人民共和國廣告法》). The use of misleading information and icons in advertising and promotion are strictly prohibited. The Group is committed to protecting the rights and interests of customers by ensuring that all advertising content is clear and truthful.



## EMPLOYEE RIGHTS

Employees are an invaluable asset that forms the foundation of our business success. Our corporate culture upholds the core values of respect, professionalism, and equality. We strive to empower our employees, treat our staff with dignity, and promote equal opportunities and multiculturalism. In line with our people-oriented philosophy, the Group is committed to creating a safe and healthy working environment, that values teamwork, diversity and inclusion.

This was achieved through establishing a transparent platform to receive feedback from employees and gauge employee satisfaction. In response to employee feedback, the Group has strongly focused on employees' personal growth, and the protection and respect of their legitimate rights and interests.

To further our commitment, the Group has further developed workplace facilities and updated the human resources policies. The policy outlines the relevant regulations and standards in several aspects including but not limited to recruitment, transfer and promotion, dismissal, salary, compensation, other benefits, diversity and anti-discrimination, and equal opportunities.

During the Reporting Period, the Group adhered to the relevant laws and regulations regarding labour, including but not limited to the Labour Law of the People's Republic of China (《中華人民共和國勞動法》), the Regulation on Labour Security Supervision (《勞動保障監察條例》), the Labour Contract Law of the People's Republic of China (《中華人民共和國勞動合同法》), the Employment Ordinance (Cap. 57 of the Laws of Hong Kong), and the Mandatory Provident Fund Schemes Ordinance (Cap. 485 of the Laws of Hong Kong). The Group was not aware of any non-compliance with the relevant rules and regulations that had a significant impact on us.

## Employment and Turnover Rate

At the end of the Reporting Period, the Group decreased the size of workforce by approximately 10% compared with the previous year to 470 employees. The workforce consists of all full-time employees. The distribution of our workforce by gender, age group and geographical region are as follows:

Category	Number of Employees (Percentage)	
	FY2025	FY2024
Gender		
Male	309	347
	66%	66%
Female	161	179
	34%	34%
Age group		
30 or below	142	183
	30%	35%
31–40	228	251
	48%	48%
41–50	79	75
	17%	14%
51 or above	21	17
	5%	3%
Region		
PRC	467	523
	99%	99%
Hong Kong	3	3
	1%	1%



During the Reporting Period, the Group's overall employee turnover rate was approximately 39%. (FY2024: 47%) The employee turnover rate by (i) gender, (ii) age group (iii) geographical region are presented in the table below:

Category <sup>1</sup>	FY2025	FY2024
Gender		
Male	39%	47%
Female	38%	49%
Age group		
30 or below	56%	58%
31–40	36%	43%
41–50	19%	39%
51 or above	5%	26%
Region		
PRC	39%	48%
Hong Kong	-	-

Note:


1. The employee turnover rate was calculated by dividing the number of employees who left in a specific category by the average total number of employees in that category at the end of the reporting period.

## **Employees' Right and Benefits**

Our Group aims to create a fair working environment for the employees, we are committed to respecting human rights and providing benefits to them.

## **Compensation Package**

A fair and reasonable remuneration package has been arranged for all employees, which is determined by multiple factors. For instance, job responsibilities, annual performance, academic qualifications, professional designation, and market salary. The compensation package also includes competitive remuneration benefits, discretionary bonuses, share options, which are adjusted based on their performance against the remuneration targets. These targets are designed to align employees' performance with the Group's strategic goal. Employees in the PRC are entitled to social insurance benefits as stipulated in their labour contracts, such as endowment insurance, medical insurance, unemployment insurance, employment injury insurance, maternity insurance, and housing provident fund, which is in accordance with the Labour Contract Law of People's Republic of China (《中華人民共和國勞動合同法》). Employees in Hong Kong are also entitled to the benefits as outlined in the Mandatory Provident Fund Schemes Ordinance (Cap. 485 of the Laws of Hong Kong) and Employment Ordinance (Cap. 57 of the Laws of Hong Kong).



In accordance with the laws and regulations, employees are also entitled to all statutory holidays, leave and welfare including but not limited to annual leave, bereavement leave, public holidays, sick leave, marriage vacations injury leave, maternity leave, and contraception leave.

The Group also funds the labour union's activities, medical examination and study subsidies, work clothes, dormitories, training subsidies, meals and other benefits.

### **Recruitment, Promotion and Dismissal**

The Group is committed to developing a strong talent pipeline to meet our strategic needs. An integrated workforce planning process is adopted to identify the necessary skillset and experience across our business operations, and recruit locally, if possible, to support our community. This process enables us to hire the right balance of talent between different divisions, which will further support our business expansion.

Our recruitment and promotion system encompass the principles of "impartiality, fairness and openness" and "employing people on their merits, equal emphasis on morality and competence". By adopting a holistic approach, the Group ensures that all applicants receives equal treatment, regardless of their background, religion, race, age, gender, and other factors. Applicants undergo a background check and a vigorous assessment to ensure they have the relevant skill set, behavior and sufficient experience prior to employment. This ensures new employees will be able to integrate into our Group's culture and thrive within the working environment.

Periodically, employees complete a self-assessment and an evaluation with their supervisors to identify areas that they have performed well and areas for improvements. It also serves as an opportunity to determine whether they have sufficient knowledge and expertise in the field for a promotion. By providing a healthy competitive environment, it encourages employees to go above and beyond.

When employees resign, they will be provided a reasonable resignation compensation according to their reasons and the policies of the Group. The human resource department also conducts an exit meeting to understand the employees' thoughts and feelings during their time with the Group. The employees' feedback will be used to further develop the Group's working conditions which will increase employee satisfaction.

During the Reporting Period, the Group has adhered to the employment-related laws and regulations in PRC and Hong Kong.



## LABOUR STANDARDS

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The Group has strictly adhered to all laws and regulations relevant to the prohibition of child labour or forced labour, including but not limited to the Law of the People's Republic of China on the Protection of Minors (《中華人民共和國未成年人保護法》) the Labour Contract Law of the People's Republic of China (《中華人民共和國勞動合同法》), the Provisions on the Prohibition of Using Child Labour (《禁止使用童工規定》), and the Employment Ordinance (Cap. 57 of the Laws of Hong Kong). During the Reporting Period, the Group was not aware of any non-compliance of laws and regulations related to the prohibition of forced labour or child labour that had a significant impact on us, nor were there any cases of forced labour or child labour.

The Group acknowledges that child and forced labour is a violation of fundamental human rights; hence, all forms of a child or forced labour are prohibited. The Group has adopted a series of measures to prevent such occurrences, which are stated in the Anti-Child Labour Policy of Zhong Ju Investment Holdings Company Limited.

As part of the recruitment process, the screening procedures consist of collecting the candidate's original driver's license, original identity proof and graduation certificate. The Human Resources Department will first verify the legitimacy of the respective documents. Then, it will be further investigated to ensure authenticity of the holders and their age is 16 or above. On a case-by-case basis, the Group will perform background checks on the candidate's previous working experience by contacting the candidate's previous employer and related personnel. The Group will also perform periodic inspections and reviews to prevent any child labour and forced labour in our operations.

If there is a violation of the law, the regulatory authorities will be notified promptly, and the Group will also conduct investigation to prevent the reoccurrence of similar issues.

As stipulated in the Company Personnel System, all overtime work is at the discretion of the employee and will be compensated accordingly. The Group has been transparent with the working hours and resting periods arrangement with the employees, and will strive to arrange the employees' working schedule, such that there is an optimal balance of private life and professional life. Any negative behavior, such as physical punishment, verbal abuse, sexual harassment, physical abuse, and oppression, against any employees is strictly prohibited.



## **Diversity and inclusion**

Diversity and inclusion are firmly anchored within our corporate culture. The Group strives to create a diverse and inclusive workplace, such that all employees feel safe, supported and respected. This aligns with our 'people-oriented' philosophy and is also foundational to our commitments and initiatives.

The Group places particular emphasis on enhancing inclusive leadership. Our leadership teams are committed to upholding the diversity and inclusion principles. They work closely with different divisions to devise action plans that address barriers for creating an inclusive and respectful working environment. With diverse teams, the Group believes that it will stimulate creativity and bring new ideas into our business. More importantly, this will enable us to meet the needs of our stakeholders and the ever-changing markets with our innovative solutions, products and services.

In addition, the key elements of our values and culture are our continued focus on providing equal opportunities in all aspects of employment, preventing harassment and discrimination based on color, religion, place or origin, age, sexual orientation and marital status, and our strong commitment to creating a professional and positive workplace.

## **HEALTH AND SAFETY**

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Building a positive culture of health and safety has been one of the top priorities for the Group. A healthier workforce will lead to better productivity and higher morale, which ultimately creates a high-performance and agile organisation. This has been achieved by supporting our employees in two dimensions – "Physical Well-being" and their "Mental Well-being".

### **Physical well-being**

In order to protect the physical well-being of our employees, the Group's operation revolves around the principle of "safety foremost, prevention-dominated" and is governed by a set of policies and procedures, including but not limited to Employee Protection Policy, Emergency Procedures, Hazard Identification and Risk Control and Safety Standardized Policy.



As defined in the Safety Standardized Policy, the safety management department is responsible for the implementation of all types of safety inspection, safety education, safety risk, safety review, legislation compliance and emergency procedures. On a day-to-day basis, the safety production leading team closely monitors the operations in the production sites to ensure the staff and processes are in compliance with the safety measures, which include warehouse safety, fire safety, electricity safety, emergency and evacuation procedures, and work-related injuries prevention procedures. Production equipment and fire safety equipment are regularly inspected to ensure it is functional and safe to use.

In order to promote employees' occupational health and safety awareness, the Group regularly provides safety training to employees. Staff who are involved in potential occupational hazards have been provided with additional training to further mitigate the risk of occupational hazards and to prevent work accidents. Regular physical inspections are also conducted for these staff.

Furthermore, the Group conducts fire drills and other rehearsals of emergency procedures. Hence, employees will be more familiar with their roles and responsibilities during emergencies. It also assists the safety management department to determine whether the existing emergency procedures are effective and relevant to our developing business.

When accidents or injuries occur within our premises, our management team will be immediately notified, and an investigation will be launched to analyse the reason for the accident. Relevant measures will be formulated and implemented to minimise the recurrence of similar incidents.

The Group adhered to the relevant laws and regulations including but not limited to the Law of the People's Republic of China on the Prevention and Treatment of Occupational Diseases (《中華人民共和國職業病防治法》), Occupational Safety and Health Act (《職業安全衛生法》), the Provisions on the Administration of Motor Vehicle Maintenance (《機動車維修管理規定》), and the Occupational Safety and Health Ordinance (Cap. 509 of the Laws of Hong Kong). Furthermore, the Group was not aware of any non-compliance of laws and regulations related to employees' health and safety. In FY2025, 121 working days (FY2024: 60) were lost due to minor work-related injuries. There were no fatalities or serious accidents in this Reporting Period and the past three years.



## **Mental well-being**

In parallel with supporting our staff's physical well-being, it is also crucial to boost the mental health of our workforce. Our management pays close attention to the employees' mental health and has devised a series of initiatives to maintain the employees' mental resilience.

One of the key initiatives is to promote the concept of work-life balance. The Group strives to develop a working environment and a corporate culture that provides an optimal balance between the employee's private lives and professional lives. Within our business operation, the employee's working hours, resting time and holidays are clearly stated through the Company Personnel System, which protects the legitimate rights and interests of employees, and their rights to rest and vacation.

In addition, staff that are in managerial positions have been provided with basic training to identify signs of mental health issues in employees. Managerial-level staff are encouraged to proactively reach out to team members from time to time to create a more inclusive, open, and friendly working environment. If employees require support with mental health, they can attend counselling sessions that cover different aspects, such as conflict management and stress relief.

Hosting employee engagement activities is also one of the ways to raise morale and team spirit. This will enhance manager-employee relationship and communication between employees of different seniority. Staff are able to forge bonds with team members from other departments, which promotes inclusivity and may spark creativity.

## **DEVELOPMENT AND TRAINING**

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The Group's culture is shaped by the diversity and quality of our workforce. Employees that fully embrace our values and exemplify our brand are best able to deliver excellent results and contribute to our growing business. To achieve this, the Group heavily invests in our employees by providing an array of learning, training and development opportunities.

The Group encourages employees to work with their supervisors and other senior staff to design their career development plan and set annual objectives. Based on the employee's unique career pathway, the Group will strive to arrange the relevant training opportunities. Since 2021, the Group has developed a set of training principles and programs, such as orientation training, on-the-job training, in-house programs, and other training opportunities catered for employees' personal growth and job requirements.



## **Orientation Training**

Orientation training aims to help employees to smoothly integrate into the new corporate environment and to enhance their sense of belonging. Training contents consist of an introduction to the Group's business background, corporate culture, rules and regulations, job responsibility, workplace etiquette, and training opportunities.

## **On-the-job Training**

The goal of on-the-job training is to equip employees for the future workspace. This includes upskilling as well as reskilling our employees and technicians to operate with our advanced machinery. This is essential as the Group uses the latest technology in the business operation to deliver the best service, which requires employees to adapt to using new machinery and new processes.

## **Internal Training**

Internal training is designed to cultivate sales staff with advanced customer service skills, keep them abreast of the latest automobile industry trends and developments, and inform them of the Group's new products. This is vital to the business success of our 4S stores.

The Group also arranges external trainings, such as seminars by manufacturers on new management, service and sales standards. By partnering with local educational institutions, the Group aims to develop a talent pool of auto technicians and leaders, that will bring in new ideas and innovative solutions into our business. At the same time, these trainings can also effectively prevent the occurrence of operational accidents and help maintain a high-quality service to reinforce our position as a leading enterprise in our operating region.

Whether it is providing on-the-job training or arranging elite training seminars, the Group believes that continuous career development is vital for our workforce and a sustainable business. Going forward, the Group will continue to review the training programs to ensure that it can fully support the professional and personal growth of each and every employee.

During the Reporting Period, 470 full-time employees representing 100% of the total workforce were provided with training. The distribution of the trained employees by gender and employee category are as follows:

Category	FY2025	FY2024
Gender		
Male	66%	66%
Female	34%	34%
Employee category		
Senior management	5%	5%
Middle management	14%	17%
General staff	81%	78%

Employees received on average of 32.08 training hours (2024: 34.93) and the average training hours for the gender and employee category are as follows:

Category	FY2025	FY2024
Gender		
Male	32.15	35.00
Female	31.94	34.80
Employee category		
Senior management	39.91	34.95
Middle management	41.34	34.93
General staff	30.00	34.93



# SUSTAINABLE SUPPLY CHAIN MANAGEMENT

As a leading enterprise in environmental and social governance, the Group continues to integrate the principle of sustainability into the supply chain management. We work with suppliers that align with our strategic goal, and share our values and visions, to support the community and to reduce environmental impact. By doing so, we aim to foster a mutually beneficial business relationship with our suppliers, which can further maximise our customer value and achieve sustainable competitive advantages.

## Procurement Procedures

The Group has established a series of rigorous and standardised processes for the selection of suppliers, such as the Purchase Management Policy and the Purchase Supplier Assessment Procedures.

## Qualifying Process

All suppliers must become qualified prior to providing materials and services for the Group. They undergo a supplier evaluation assessment and audit in accordance with the Purchase Supplier Assessment Procedures which ensures that their services and materials are safe and at a high quality. The Purchasing Department of the Group oversees the evaluation process and the data collection aspect as well, which includes obtaining factory inspection reports, business licenses, operating permits and third-party inspection reports. On-site review and conference discussions may also be conducted to gain a deeper understanding of the supplier's ESG performance, business operations and their risk management approach. This would effectively mitigate environmental and social risks and provide insight into their ability to properly fulfil their supplier obligations and meet our high standards. This will further reinforce our culture of sustainability of our supplier chain management.

## Delivery of Materials

Upon purchase of materials, the Spare Parts Department is responsible for on-site inspection of the goods and collection of goods. If there are any issues regarding the quality, the Spare Part Department will timely notify the clients and take remedial actions, so our business operations will not be affected. Periodically, the Finance Department will also conduct a supplier's cost evaluation assessment.



## Annual Review

Towards the end of the year, the Purchasing Department is responsible for reviewing all qualified suppliers during the year, by obtaining feedback from departments that have used the supplier's materials and services. The Purchasing Department may also request additional documents and information from the supplier to assist with the annual supplier evaluation process. The Group strives to initiate positive change throughout the supply chain by proactively reaching out to suppliers that have fallen below our standard. If the supplier continues to perform below our expectations, they will be eliminated from our list of Qualified Supplier List. This process helps to mitigate any procurement risk.

During the Reporting Period, the Group partnered with 97 suppliers, in which 92 suppliers were from our local community of the Guangdong Province PRC; the other suppliers were located in other provinces across the PRC. Due to our diverse network of suppliers, the Group encountered no difficulties in sourcing products and services. There were also no companies identified as critical suppliers. The Group aims to maintain long-term strategic partnerships with suppliers with high-quality services, high-profile, and a strong sense of social responsibility.



## ANTI-CORRUPTION


The Group is committed to fostering a strong ethical culture through comprehensive training, effective communication, a positive ethical atmosphere, and clear accountability. This ethical culture is not only crucial for maintaining our reputation but also serves as the cornerstone for earning the trust of our business partners. Our zero-tolerance towards corruption and bribery is one of the key factors ensuring the health and sustainability of our business, enabling us to remain competitive in the market.

All employees adhere to the highest standards of business ethics, which are at the core of the Group's operations. The Group regularly organizes the Employee Behaviour, Morality and Integrity Training Course for all employees and directors. These courses aim to help participants evaluate and reflect on their ethical beliefs, fostering a more ethical working environment. Additionally, these courses enhance employees' ability to prevent and identify various anti-corruption and anti-bribery cases. The training sessions include face-to-face seminars and online meetings, with all participants receiving training materials and case studies to deepen their understanding and application of the knowledge.

To further strengthen our ethical standards, the Anti-Corruption Management explicitly outlines the minimum standards to help employees identify potential unethical behaviors. It also provides specific procedures for preventing, detecting, and addressing any anti-corruption incidents. Moreover, any money laundering activities conducted through public or private bank accounts are strictly prohibited, and the Group will take decisive actions against such misconduct to uphold our ethical standards and legal compliance.

We strictly comply with anti-corruption laws and regulations, including but not limited to the Anti-Money Laundering Law of the People's Republic of China (《中華人民共和國反洗錢法》), the Criminal Law of the People's Republic of China (《中華人民共和國刑法》), and the Interim Provisions on Prohibiting Commercial Bribery(《關於禁止商業賄賂行為的暫行規定》). Our compliance and ethical standards form the foundation of our business operations.

During the Reporting Period, the Group provided anti-corruption training to 6 Directors and 347 employees, with an average training time of approximately 1.5 hours and 0.8 hours respectively. For management-level employees, we generally arrange in-person meetings, while other employees receive training through various platforms and are provided with case studies related to anti-corruption. This ensures that all employees acquire the necessary knowledge and skills to address potential ethical challenges.



The Group adopts a principle-based approach to maintaining an ethical culture. We actively encourage employees to do the right thing and provide an open environment where they can freely express their opinions and confront unethical behavior. We believe that only when every employee consistently upholds ethical behavior can we build a strong ethical culture. This not only enhances our internal cohesion but also establishes a positive corporate image externally.

Our principles:

1. Employees are encouraged to speak up on unethical behaviours, criminal activities, fraud, misconduct, management override, regulatory non-compliance. They may speak to their supervisors or report the issue through our whistleblowing platform;
2. Employees can report unethical behaviour without fear of retaliation; and
3. Employees shall remain alert at all times for any signs of unethical behaviours.

As stated in our Whistleblowing Procedure, the Group provides multiple reporting channels, including email, telephone, or written correspondence, enabling employees to conveniently report any unethical behavior to the designated department. We recognize the critical importance of safeguarding whistleblowers' safety and privacy. Therefore, each reporting channel is equipped with a robust system to ensure all reports of unethical behavior are handled confidentially and anonymously. These measures aim to encourage employees to come forward, thereby fostering a more transparent and ethical working environment.

The Group has formulated a standardised work process to handle unethical behaviours. In particular, for anticorruption, the relevant procedures are recorded in the Anti-Corruption Management Procedure (《反貪管理程序》). The Group may also further consult with external independent third parties to provide support on the investigation.

During the whistleblowing process, if it is found that an employee has directly or indirectly participated in any confirmed unethical behavior, the relevant department will impose appropriate disciplinary actions in accordance with management authority and the severity of the case, based on applicable national laws and regulations. This approach not only demonstrates our zero-tolerance policy toward unethical behavior but also underscores our steadfast commitment to maintaining a healthy corporate ethical environment.



The Group will continue to review and assess the effectiveness of the whistleblowing mechanism and make necessary changes and optimizations in line with business development needs. We believe that by continuously improving the whistleblowing mechanism, we can more effectively identify and address unethical behavior, thereby further enhancing internal transparency and trust.

During the Reporting Period, we are pleased to confirm that there were no legal cases involving corruption within the Group. This outcome reflects our unwavering adherence to ethical standards and demonstrates the effective operation of our whistleblowing mechanism, as well as the active participation of employees in upholding the company's ethical culture. Moving forward, we will continue our efforts to maintain this positive status and further strengthen our ethical culture.



## OUR COMMUNITY

We are passionate about giving back to society and contributing to our communities. This passion is not only reflected in our business activities but is also deeply embedded in our core values. The Group's community investment strategy revolves around two main pillars: collaborating with charitable organizations and actively involving employees in various community activities. These two elements not only guide us in selecting community partners but also help us determine the types and directions of volunteer work, ensuring that our efforts achieve the maximum possible impact.

In this process, the Group also seeks to establish partnerships with other organizations in the industry that share the same enthusiasm. We believe that through joint efforts and the provision of innovative and sustainable solutions, we can bring meaningful and transformative changes to society, further enhancing our sense of social responsibility.

As part of society, the Group is deeply aware of its responsibilities and is committed to contributing to our communities while ensuring future sustainability. We have identified climate change and supporting underprivileged populations and youth as the most pressing issues facing our communities. During the reporting period, thanks to the outstanding efforts and selfless dedication of our employees, the Group has continued to engage in volunteer services, bringing hope and support to those in greatest need.

Below are the highlights of the Group's participation in activities in 2025, showcasing our efforts and achievements, and reflecting our commitment and contributions to the community:

- Volkswagen Dealership: Actively participated in mosquito control and eradication campaigns organized by the West District Trade Union.
- Toyota Dealership: Proactively collaborated with the Yanzhou community to support local mosquito eradication initiatives.
- Party division of the Group: Assisted the Jinyiyuan community in conducting mosquito eradication and cleaning activities specifically for residents with limited mobility.

We will continue to encourage our employees to actively participate in various charitable activities, firmly believing that such involvement fosters their sense of social responsibility and further enhances our reputation as proactive community builders. Therefore, we remain committed to promoting employee engagement in community service, striving to build a more sustainable future while fostering a thriving economy and a harmonious society.



## HKEX ESG REPORTING CODE CONTENT INDEX

Aspects, General Disclosures and KPIs	Description	Relevant Chapter/Explanation
A. Environmental		
Aspect A1: Emissions		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	Environment
KPI A1.1	The types of emissions and respective emissions data.	Emissions
KPI A1.2	Direct (Scope 1) and energy indirect Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g., per unit of production volume, per facility) .	Emissions
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g., per unit of production volume, per facility).	Waste Management
KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g., per unit of production volume, per facility).	Waste Management
KPI A1.5	Description of emissions target(s) set and steps taken to achieve them.	Environment
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	Environment
Aspect A2: Use of Resources		
General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	Use of Resources
KPI A2.1	Direct and/or indirect energy consumption by type (gas or oil) in total (kWh in '000s) and intensity (e.g., per unit of production volume, per facility).	Use of Resources
KPI A2.2	Water consumption in total and intensity (e.g., per unit of production volume, per facility).	Use of Resources
KPI A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	Use of Resources



KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them. Use of Resources	Use of Resources
KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	Use of Resources

#### Aspect A3 The Environment and Natural Resources

General Disclosure	Policies on minimising the issuer's significant impact on the environment and natural resources.	The Environment and Natural Resources
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	The Environment and Natural Resources

#### B. Social

##### Employment and Labour Practices

##### Aspect B1: Employment

General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.	Employee Rights
KPI B1.1	Total workforce by gender, employment type (for example, full- or part-time), age group and geographical region.	Employee Rights
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	Employee Rights



Aspect B2: Health and Safety		
General Disclosure	Information on (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.	Health and Safety
KPI B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year.	Health and Safety
KPI B2.2	Lost days due to work injury.	Health and Safety
KPI B2.3	Description of occupational health and safety measures adopted, and how they are implemented and monitored.	Health and Safety
Aspect B3: Development and Training		
General Disclosure	Policies on enhancing employees' knowledge and skills for discharging duties at work. Description of training activities.	Development and Training
KPI B3.1	The percentage of employees trained by gender and employee category (e.g., senior management, middle management).	Development and Training
KPI B3.2	The average training hours completed per employee by gender and employee category.	Development and Training
Aspect B4: Labour Standard		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.	Labour Standards
KPI B4.1	Description of measures to review employment practices to avoid child and forced labour.	Labour Standards
KPI B4.2	Description of steps taken to eliminate such practices when discovered.	Labour Standards



Aspect B5: Supply Chain Management		
General Disclosure	Policies on managing environmental and social risks of the supply chain.	Sustainable Supply Chain Management
KPI B5.1	Number of suppliers by geographical region.	Sustainable Supply Chain Management
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	Sustainable Supply Chain Management
KPI B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	Sustainable Supply Chain Management
KPI B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	Sustainable Supply Chain Management
Aspect B6: Product Responsibility		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	Consumer Rights
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	Consumer Rights
KPI B6.2	Number of products and service-related complaints received and how they are dealt with.	Consumer Rights
KPI B6.3	Description of practices relating to observing and protecting intellectual property rights.	Consumer Rights
KPI B6.4	Description of quality assurance process and recall procedures.	Consumer Rights
KPI B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored.	Consumer Rights



Aspect B7: Anti-Corruption

General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.	Anti-corruption
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the Reporting Period and the outcomes of the cases.	Anti-corruption
KPI B7.2	Description of preventive measures and whistleblowing procedures, how they are implemented and monitored.	Anti-corruption
KPI B7.3	Description of anti-corruption training provided to directors and staff.	Anti-corruption

Community




Aspect B8: Community Investment

General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	Our Community
KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	Our Community
KPI B8.2	Resources contributed (e.g. money or time) to the focused area.	Our Community


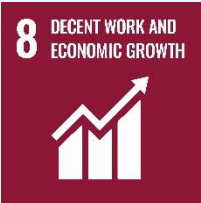

# UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

The 2030 Agenda for Sustainable Development, adopted by all United Nations Member States in 2015, provides a shared blueprint for peace, prosperity, and environmental sustainability, guiding the progress of both current and future generations. At the heart of this agenda are the 17 Global Goals, known as the United Nations Sustainable Development Goals (SDGs).

While these goals represent an urgent call for action by all nations through a global partnership, we recognize that global enterprises like ours play a pivotal role in advancing this vital agenda. The following table maps our sustainability focus areas to the most relevant SDGs and their specific targets, providing examples of the strategic impact we are delivering to achieve these objectives.

UN SDG	Goal	Most relevant targets	Examples of our contribution
	Goal 1 End poverty in all its forms everywhere	1.2 By 2030, reduce at least by half the proportion of men, women and children of all ages living in poverty in all its dimensions according to national definitions.	Our Community
	Goal 5 Achieve gender equality and empower all women and girls	5.1 End all forms of discrimination against all women and girls everywhere.	Employee Rights
		5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life.	Employee Rights
	Goal 6 Ensure availability and sustainable management of water and sanitation for all	6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials.	Environment
		6.5 By 2030, implement integrated water resources management at all levels, including through transboundary cooperation as appropriate.	Environment



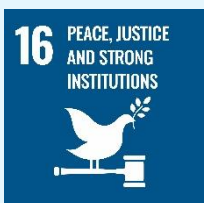
	Goal 7 Ensure access to affordable, reliable, sustainable and modern energy for all	7.1 By 2030, ensure universal access to affordable, reliable, and modern energy services.	The Environment and Natural Resources
		7.2 By 2030, increase substantially the share of renewable energy in the global energy mix.	The Environment and Natural Resources
	Goal 8 Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all	8.7 Take immediate and effective measures to eradicate forced labour, abolish modern slavery and human trafficking and secure the prohibition and elimination of the worst forms of child labour, including recruitment and use of child soldiers, and by 2025 end child labour in all its forms.	Employee Rights
		8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment.	Employee Rights
	Goal 12 Ensure sustainable consumption and production patterns.	12.2 By 2030, achieve the sustainable management and efficient use of natural resources.	Environment
		12.4 By 2020, achieve the environmentally sound management of chemicals and all wastes throughout their life cycle, in accordance with agreed international frameworks, and significantly reduce their release to air, water and soil in order to minimize their adverse impacts on human health and the environment.	Environment Sustainable Supply Chain Management
		12.5 By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse.	Environment
		12.6 Encourage companies, especially large and transnational companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle.	Sustainable Supply Chain Management



Goal 13  
Take urgent action to combat climate change and its impacts

13.3 Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning.

Environment



Goal 16  
Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.

16.1 Significantly reduce all forms of violence and related death rates everywhere.

Employee Rights

16.5 Substantially reduce corruption and bribery in all their forms.

Employee Rights

16.6 Develop effective, accountable and transparent institutions at all levels.

Anti-Corruption

16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels.

Our Approach to Sustainability

16.B Promote and enforce non-discriminatory laws and policies for sustainable development.

Our Approach to Sustainability